

**Consolidated Actuals**  
(PPI's related to KPI's)

**Budget & Measurements**  
(KPI's related to CSF's)

**Goals**  
(SBO's & CSF's)

**Cockpits / Dashboards**

**Dashboards**

**Dashboards / Scorecards**

**Financial**

**Actuals**

**Result / Output**  
(Short-term, long-term)

**Strategies / Goals**  
(Target year 1-5)

**Customer**

**Internal Processes**

**Learning & Growth**  
(Governance)

Measured activities

Financial and Operational Modeling

Planning, Budgeting and Forecasting

Consolidation and Reporting

Process Tools

Analytics

Query and Reporting

Enterprise Reporting

Integration Services

