		CORPORATE SCORECARD  (Shared Strategic Agenda)			LINE OF BUSINESS		BUSINESS PROCESSES				
	Targets (SBO)	Objectives (CSF)	Measures (KPI)	Area	Group	Competency	Process Area	Process Group	Business Process	Process Activity/Step	
Cost Cutting	Lower Risk (Cost Governance and	Ensure Cost Compliance	% coverage of total cost instances	Corporate Service	Financial Management	Accounting	Manage External Relationships	Manage legal and ethical issues	Ensure compliance	Plan and initiate compliance program	
	Compliance)		% of implemented non-cost compliance issues raised in audits	Corporate Service	Financial Management	Accounting	Manage External Relationships	Manage legal and ethical issues	Ensure compliance	Plan and initiate compliance program	
			% of past due corrective actions	Corporate Service	Financial Management	Accounting	Manage External Relationships	Manage legal and ethical issues	Ensure compliance	Plan and initiate compliance program	
			% of policies reported with non-cost conformances	Corporate Service	Financial Management	Accounting	Manage External Relationships	Manage legal and ethical issues	Ensure compliance	Plan and initiate compliance program	
	Optimize Cost	Optimize Onboarding/Sales Costs to other departments	Increase Internal Rate Of Return (IRR) with onboarding other departments	Corporate Service	Service Call Center	Solution & Service Delivery	Market product/services	Develop marketing onboarding strategy	Define onboarding offering and department value proposition	Ask permission to survey	
		Optimize Sales Costs	Actual vs. budgeted costs	Corporate Service	Service Call Center	Solution & Service Delivery	Manage Financial Resources	Manage internal controls	Operate controls & monitor compliance with costs	Ask permission to survey	
			Consolidate IT systems, service lines and service mechanisms	Corporate Service	IT Management	IT planning and management	Manage Information Technology	Manage the business of information technology	Develop the enterprise IT strategy	Define/establish IT architecture and development standards	
			Divest low-utilization infrastructure	Corporate Service	Financial Strategy	Asset maintenance	Acquire, Construct, and Manage Property	Dispose of product/service and non-product/service assets	Dispose of product/service and non-product/service assets	Perform sale or trade	
	Strenghten Growth	Increase revenue through cost optimization		Marketing & Promotion	Campaign Administration	Marketing and advertising	Market product/services	Develop and manage marketing plans	Establish marketing budgets	Confirm marketing alignment to business strategy	
	Glowth		IMPLOVE COST OF PROMOTIONS	Marketing & Promotion	Campaign Administration	Delivery cost management	Market product/services	Develop and manage marketing plans	Develop and manage packaging strategy	Refine promotional performance metrics	
			Improve understanding of citizen price-cost sensitivity	Marketing & Promotion	Prospect Identification	Needs/requirements identification	Market product/services	Develop and manage marketing plans	Develop and manage pricing	Evaluate pricing performance	
			Paduca cost of complementary services	Marketing & Promotion	Campaign Administration	Delivery cost management	Market product/services	Develop and manage marketing plans	Develop and manage pricing	Execute pricing plan	
	Business Unit Process  Partly Shared Process  Fully Shared Process										

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Fully Shared Process —